

SWAG Q3 and early Q4 2020/21 performance report

Cancer Wait Times Operational Standards Q3 2020/21

Mea sure	Standard	Oct-20 Performance	No v-20 Performan ce	Dec-20 Perfomance	Oct-20 Breaches	Nov-20 Breaches	Dec-20 Breaches	19/20-Q3 performance	20/21 Q3 performance
Two week wait from cancer referral to specialist appointment	93%	83.60%	84.70%	82.90%	1,866.00	1,744.00	1,865.0	91.64%	83.73%
Two week wait (breast symptoms - cancer not suspected)	93%	93.90%	59.10%	50.00%	20	186	19.0	93.99%	65.56%
31-day wait from decision to treat to first treatment	96%	97.30%	96.40%	96.24%	41	55	40.0	95.90%	96.67%
31-day wait for subsequent anti-cancer drug regim en	98%	99.40%	99.80%	99.34%	3	1	2.0	99.33%	99.51%
31-day wait for subsequent radiotherapy	94%	99.50%	97.70%	98.87%	2	9	1.0	95.32%	98.67%
31-day wait for subsequent surgery	94%	92.80%	92.10%	90.29%	20	23	19.0	89.22%	91.72%
62-day wait from referral to treatment (including rare cancers)	85%	79.30%	78.30%	81.05%	190	197	190.0	78.55%	79.57%
Screening: Breast	90%	88.70%	90.40%	95.16%	6	7	5.0	92.81%	91.49%
Screening: Gynaecological	90%	100.00%	100.00%	100.00%	0	0	0.0	100%	100%
Screening: Lower Gastrointestinal	90%	55.60%	61.50%	52.63%	4	5	3.0	47.99%	56.10%
62-day wait for treatment following a referral from a screening service	90%	84.10%	87.10%	85.54%	10	12	9.0	84.17%	85.77%
62-day wait for treatment following a consultant upgrade	n/a	85.00%	87.00%	85.59%	35	30	34.0	84.26%	85.86%

Phase 3 recovery metrics – Q4 January / February CWT Performance, March PTL position:

- Urgent cancer referrals: 87% of pre pandemic referral levels
- Cancer treatment volumes: 135% of pre-pandemic levels
- Number of patients waiting 63 or more days (w/e 21st March 2021)
 - 63 day + waiters -14% compared to same week 2020, 104 day + waiters -7%

Operational Standards January and February 2021



All standards experienced a downturn in January 2021 compared to Q3 2020/21, 31 day standard recovered during February

Measure	Standard	Jan-21 Performance	Feb-21 Performance	19-20 Q3 Performance	20-21 Q3 Performance
Two week waitfrom cancer referral to specialist appointment	93%	79.7%	88.1%	91.6%	83.7%
Two week wait(breastsymptoms - cancer not suspected)	93%	49.8%	66.7%	94.0%	65.6%
31-day wait from decision to treat to first treatment	96%	94.3%	96.2%	95.9%	96.7%
31-day wait for subsequent anti-cancer drug regimen	98%	99.3%	99.8%	99.3%	99.5%
31-day wait for subsequent radiotherapy	94%	96.0%	99.1%	95.3%	98.7%
31-day wait for subsequent surgery	94%	87.2%	88.2%	89.2%	91.7%
62-day wait from referral to treatment (including rare cancers)	85%	77.7%	76.8%	78.6%	79.6%
Screening: Breast	90%	92.6%	95.1%	92.8%	91.5%
Screening: Gynaecological	90%	100.0%	100.0%	100.0%	100.0%
Screening: Lower Gastrointestinal	90%	63.6%	27.3%	47.9%	56.1%
62-day wait for treatment following a referral from a screening service	90%	86.3%	81.0%	84.2%	85.8%
62-day wait for treatment following a consultant upgrade	n/a	82.2%	81.7%	84.3%	85.9%

2WW, (All), % within standard

	Qrt 2	Qrt 3	Qrt 4
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	94%	94%	94%
NORTH BRISTOL NHS TRUST	81%	77%	65%
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	79%	79%	90%
SALISBURY NHS FOUNDATION TRUST	88%	79%	71%
SOMERSET NHS FOUNDATION TRUST	74%	92%	90%
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	96%	94%	91%
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	69%	81%	91%
SWAG (Total)	83%	85%	85%

31 Days, (All), % within standard

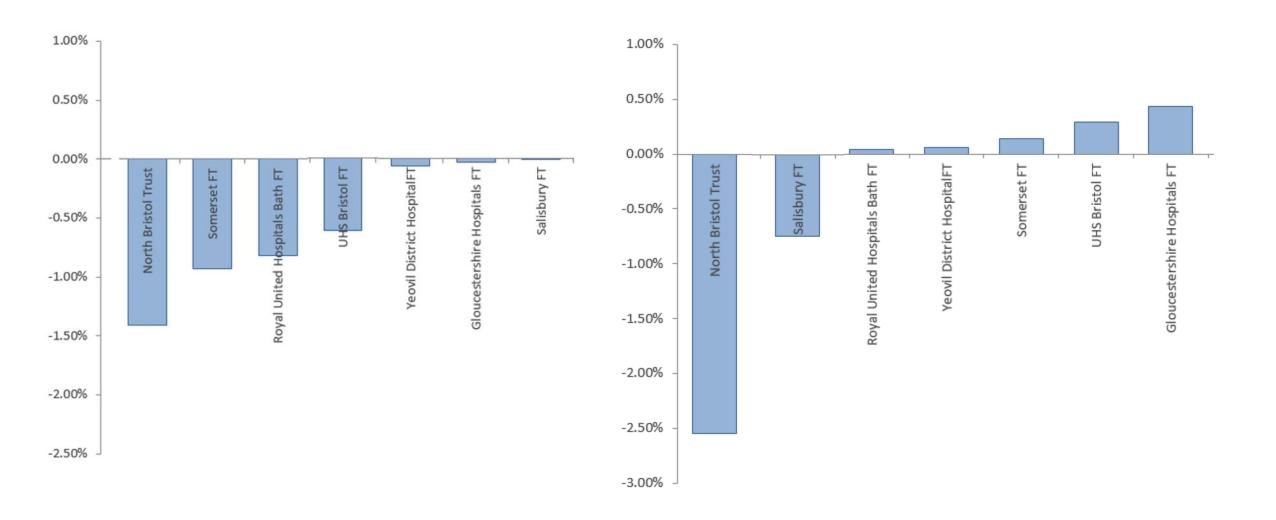
	Qrt 2	Qrt 3	Qrt 4
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	98%	98%	98%
NORTH BRISTOL NHS TRUST	95%	95%	93%
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	97%	98%	96%
SALISBURY NHS FOUNDATION TRUST	94%	97%	97%
SOMERSET NHS FOUNDATION TRUST	95%	97%	95%
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	97%	97%	97%
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	97%	97%	93%
SWAG (Total)	96%	97%	96%

62 Days, (All), % within standard

	Qrt 2	Qrt 3	Qrt 4	(Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	85%	84%	83%	
NORTH BRISTOL NHS TRUST	73%	75%	70%	
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	82%	77%	75%	
SALISBURY NHS FOUNDATION TRUST	87%	81%	78%	
SOMERSET NHS FOUNDATION TRUST	72%	73%	71%	
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	84%	87%	86%	
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	83%	79%	75%	
SWAG (Total)	81%	80%	77%	

Provider contribution to SWAG overall 62 day performance January 2021 and February 2021





2ww performance challenges Q4 2020/21to date



2WW, Breast, % within standard

		Qrt 2	Qrt 3	Qrt 4	(Jan/Feb)
_	GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	97%	88%	89%	
	NORTH BRISTOL NHS TRUST	75%	61%	27%	
Ξ	ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	94%	96%	96%	
	SALISBURY NHS FOUNDATION TRUST	95%	43%	16%	
Т	SOMERSET NHS FOUNDATION TRUST	95%	92%	88%	
	YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	97%	97%	96%	
	UNIVERSITY HOSPITALS BRISTOL AND WESTON N	N/A	N/A	N/A	
	SWAG (Total)	92%	79%	69%	

2WW, Lung, % within standard

	Qrt 2	Qrt 3	Qrt 4 (Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	97%	97%	97%
NORTH BRISTOL NHS TRUST	94%	93%	94%
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIC	83%	88%	74%
SALISBURY NHS FOUNDATION TRUST	93%	87%	90%
SOMERSET NHS FOUNDATION TRUST	87%	91%	94%
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	77%	86%	89%
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	95%	100%	98%
SWAG (Total)	90%	92%	91%

2WW, Lower GI, % within standard

	Qrt 2	Qrt 3	Qrt 4 (Jan/Feb)	
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	95%	95%	93%	
NORTH BRISTOL NHS TRUST	60%	76%	69%	·
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	86%	64%	81%	
SALISBURY NHS FOUNDATION TRUST	68%	66%	74%	
SOMERSET NHS FOUNDATION TRUST	30%	95%	92%	
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	91%	85%	88%	
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	51%	56%	78%	
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2WW, Upper GI, % within standard

	Qrt 2	Qrt 3	Ųrt 4	(Jan/Feb)	
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	69%	95%	96%		
NORTH BRISTOL NHS TRUST	55%	80%	73%		٦
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	89%	66%	58%		
SALISBURY NHS FOUNDATION TRUST	87%	88%	90%		
SOMERSET NHS FOUNDATION TRUST	28%	73%	76%		
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	93%	95%	85%		
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	42%	67%	75%		
SWAG (Total)	00%	0170	7570		

For most significant impact on overall 2ww performance improvement, required on high volume tumour sites of breast (NBT and Salisbury), and LGI (NBT, and UHBW)

62 Day performance Challenges



62 Days, Lung, % within standard				
	Qrt 2	Qrt 3	Qrt 4	(Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	80%	93%	96%	
NORTH BRISTOL NHS TRUST	63%	42%	61%	
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	71%	68%	65%	
SALISBURY NHS FOUNDATION TRUST	100%	67%	100%	
SOMERSET NHS FOUNDATION TRUST	45%	60%	83%	
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	67%	59%	100%	

|SWAG (Total)

	Qrt 2	Qrt 3	Qrt 4 (Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	57%	52%	60%
NORTH BRISTOL NHS TRUST	16%	47%	35%
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	41%	42%	43%
SALISBURY NHS FOUNDATION TRUST	56%	66%	68%
SOMERSET NHS FOUNDATION TRUST	34%	46%	48%
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	63%	50%	50%
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	53%	55%	33%
SWAG (Total)	46%	51%	48%

62 Days, Urological, % within standard			
	Qrt 2	Qrt 3	Qrt 4 (Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATIO	81%	83%	74%
NORTH BRISTOL NHS TRUST	57%	69%	55%
ROYAL UNITED HOSPITALS BATH NHS FOUNDATI	69%	68%	56%
SALISBURY NHS FOUNDATION TRUST	74%	75%	38%
SOMERSET NHS FOUNDATION TRUST	82%	84%	62%
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TO	64%	76%	83%
UNIVERSITY HOSPITALS BRISTOL AND WESTON I	94%	73%	59%
SWAG (Total)	74%	75%	61%

62 Days, Breast, % Within Standard				
	Qrt 2	Qrt 3	Qrt 4	(Jan/Feb)
GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION	95%	96%	96%	
NORTH BRISTOL NHS TRUST	82%	76%	69%	
ROYAL UNITED HOSPITALS BATH NHS FOUNDATIO	94%	97%	95%	
SALISBURY NHS FOUNDATION TRUST	98%	89%	90%	
SOMERSET NHS FOUNDATION TRUST	83%	89%	88%	
YEOVIL DISTRICT HOSPITAL NHS FOUNDATION TR	100%	97%	100%	
UNIVERSITY HOSPITALS BRISTOL AND WESTON N	96%	100%	100%	
SWAG (Total)	93%	92%	91%	

For most significant impact on 62 day performance improvement in Lower GI across all providers required and sufficient capacity to prevent worsening of urological performance as demand increases

Driver Diagram: Summary of aims, topics and actions requiring

Somerset, Wiltshire, Avon and Gloucestershire Cancer Alliance

attention discussion

Aim Primary Driver Secondary Driver

Actions required

Recover
Cancer
Services
Operational
performance

Risks to and yet to be referred) sustained

Competition for scarce 1st seen, diagnostic and treatment resources

Operational standards

Impact of LGI and urology pathway poor performance and contribution to backlog

Poor patient experience and cancer outcomes of lower volume, underperforming, fast growing tumour site pathways

- SWAG commitment to Systemwide demand management
- Monitor's High impact actions for PTL management
- Align recovery with dedicated cancer diagnostic capacity arrangements and treatment prioritisation within elective care recovery and diagnostic work programmes
- National Timed pathway: RDS funded transformation programme
- Colorectal Covid Recovery Work Programme incl. and 'Go live' NSS RDS – Colorectal end Q1 2021/22 full implementation of SW colorectal pathway peer review recommendations and full coverage of SWAG 2ww Primary and Secondary Care Colorectal pathway
- Urology demand management plan
- MDT streamlining and Standards of care
- · Pathway analyser tool across all timed pathways
- Deep dive sarcoma / brain / leukaemia pathway

SWAG work programmes

PCN work programme

recovery work programme

Inequalities plan

Innovation plan

Workforce plan NSS RDS roll

Intra System demand management

Interdependencies

Stakeholder work programmes

Adopt and Adapt CT/MRI

and Adopt and Adapt

Adapt

MRI endoscopy

SW Diagnostic work programme

PHE cancer campaigns

Screening Elective recovery plans plan

Inter System demand management

Summary



- Phase 3 metrics: Urgent cancer referrals: 87% of pre pandemic referral levels, most recovery required by BNSSG
- CWT: 2-week, 31 day and 62 day wait operational standards; not met to date across Q4 2020/21
- CWT: 2-week wait standard performance improvement in Breast at North Bristol NHS Trust and Salisbury required
- CWT: 62-day standard improvement performance in Lower gastro-intestinal required across SWAG
- CWT: 2 week wait standard; most recovery required by North Bristol NHS Trust and Salisbury District Hospital FT
- CWT: 62 day wait standard; most improvement required by North Bristol NHS Trust for impact on overall performance

PISG Work programme actions proposal

- SWAG commitment to Systemwide demand management
- Monitor's High impact actions for PTL management
- Align recovery with dedicated cancer diagnostic capacity arrangements and treatment prioritisation within elective care recovery and diagnostic work programmes
- National Timed pathways adoption: RDS funded transformation programme
- Colorectal Covid Recovery Work Programme incl. and 'Go live' NSS RDS Colorectal end Q1 2021/22 full
 implementation of SW colorectal pathway peer review recommendations and full coverage of SWAG 2ww Primary
 and Secondary Care Colorectal pathway
- Urology demand management plan
- MDT streamlining and Standards of care
- Pathway analyser tool across all timed pathways
- Deep dive sarcoma / brain / leukaemia pathway